It's all about the money

Secure the financing for walking and cycling in your city

Presenter Name | Organisation | Designation Presenter Name | Organisation | Designation



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5 - It's all about the money: Secure the financing for walking and cycling in your city



Some General Notes on this Session



Make sure you are muted and your camera is turned off





This session will be recorded. You will not appear in the recording if your camera is kept off



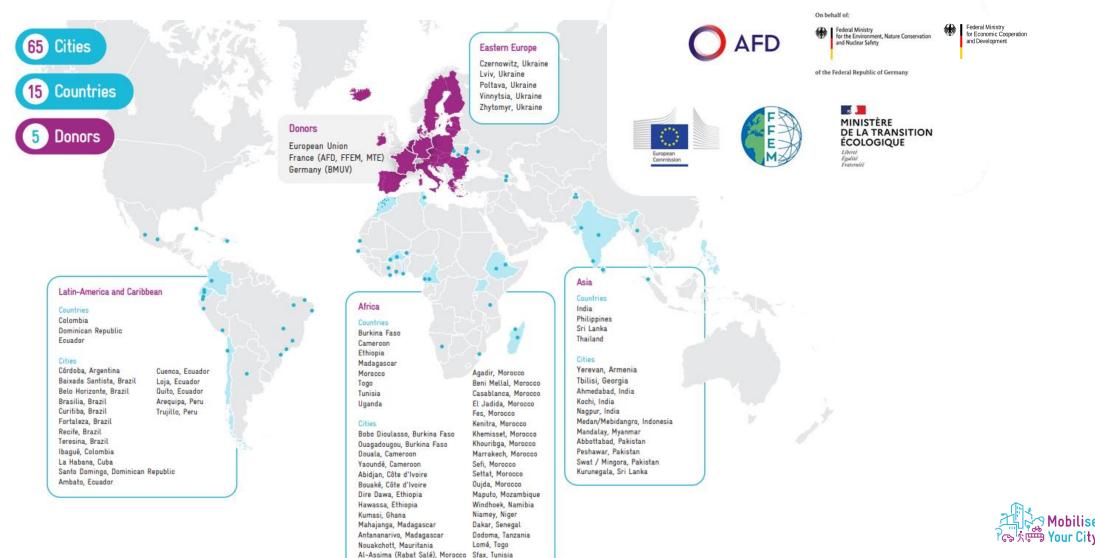
Include your questions in the chat, we will pose them in the Q&A at the end of the session



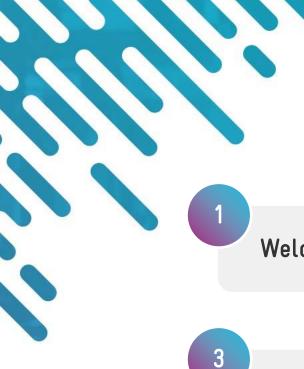
Please introduce yourself in the chat (Name, organization, city)



MobiliseYourCity - a truly global Partnership with members on 4 continents



7 - It's all about the



Contents

Welcome and Housekeeping

Intro to Funding and Finance

Funding and Finance Sources



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Questions, Feedback & Farewell



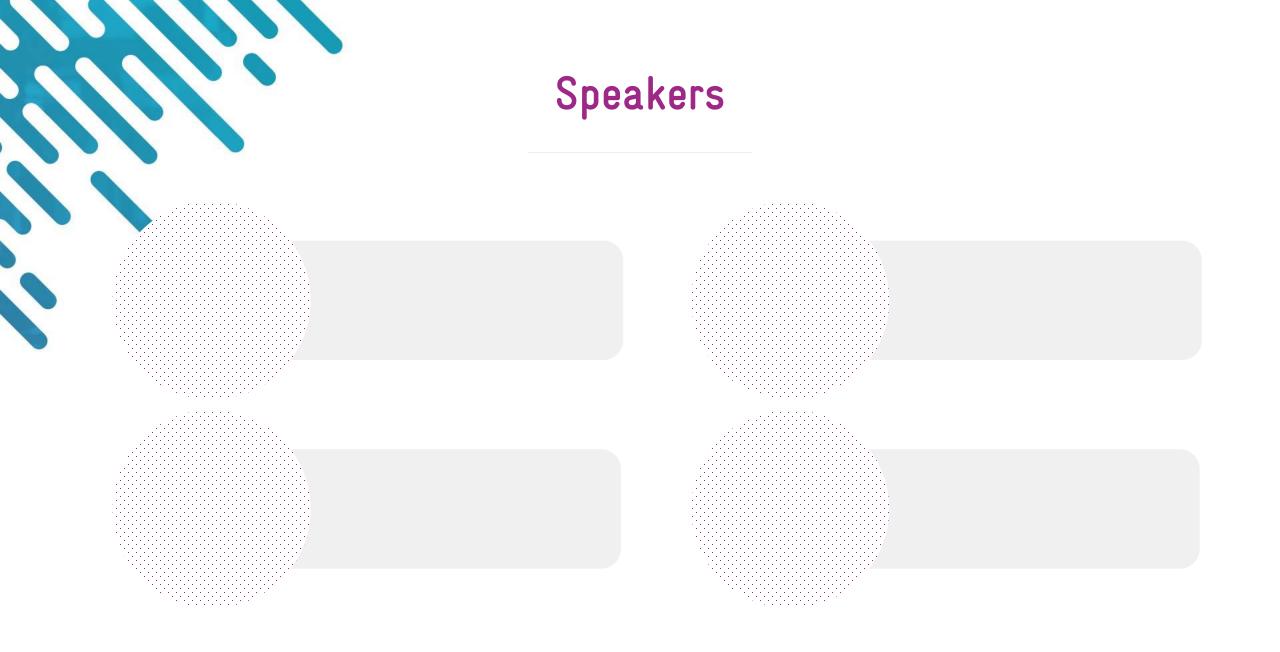
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Objectives of the session

After participating in this webinar, you should be able to:

- Output the importance of funding and finance for active transport as part of sustainable mobility planning
- → Identify common and innovative funding sources of active transport (including local, national, international, and climate-based sources)
- → Understand the actions needs to leverage different funding and finance sources for active transport.







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Introduction

2

Why are funding and finance important for active transport, and how do they relate to SUMPs?

Importance of active transport

Financal investment

Benefits of investing in active mobility



Walking & cycling are vital to the transport system



Old footpaths in Pune. Source:ITDP

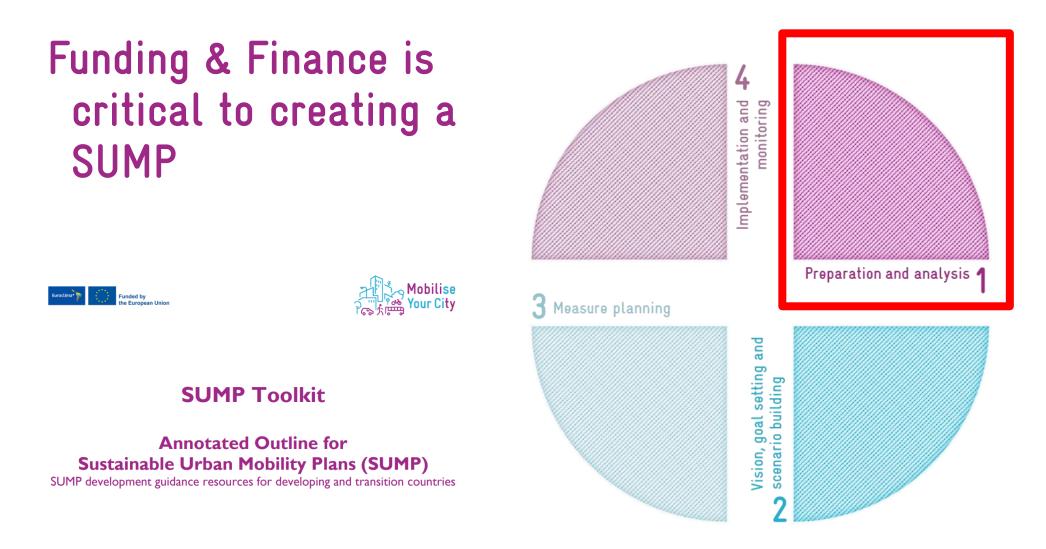
Improved footpaths in Pune. Source:ITDP



You can't figure out where to go, if you don't know where you are.



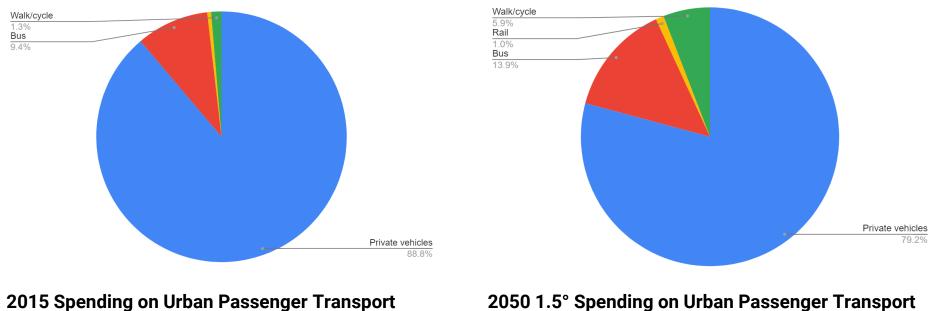
Street scene near the CBD Nairobi, Kenya Source: ITDP





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Sustainable transport requires more investing in active transport

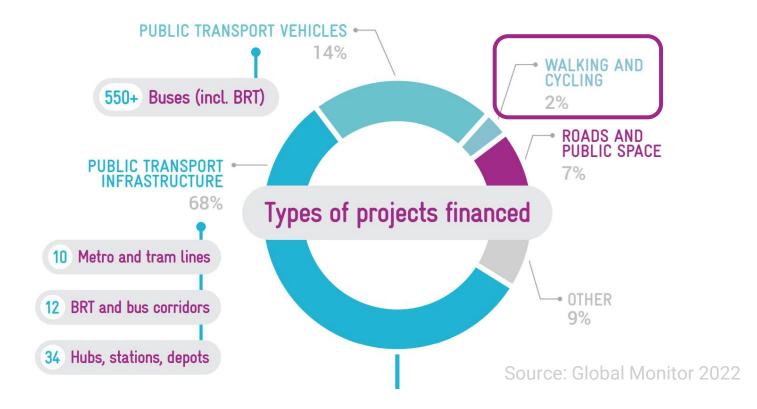


Source: ITDP & UC Davis

2050 1.5° Spending on Urban Passenger Trans Source: ITDP & UC Davis



MobiliseYourCity - financed investments





What percentage of transport spending in your city goes to walking and cycling?

https://www.menti.com/7ay5otqsxc





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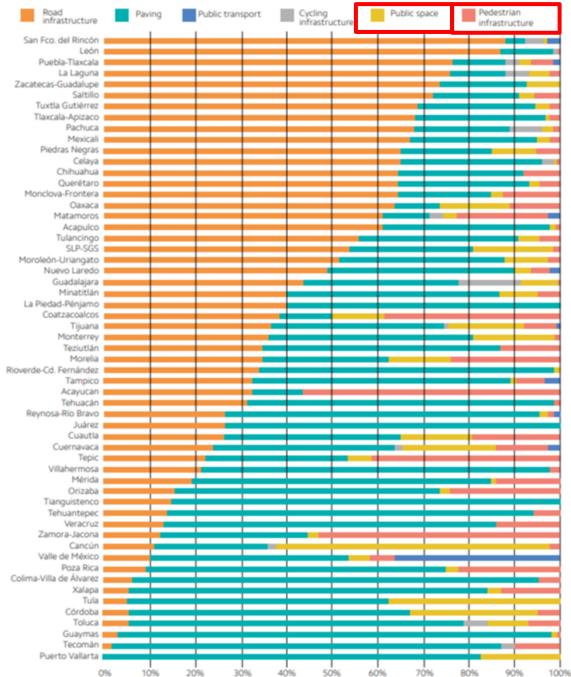
In cities in Mexico, the percentage is quite small

Spending by Mode. Source: ITDP

http://mexico.itdp.org/wpcontent/uploads/Investing_for_Mobility.pdf

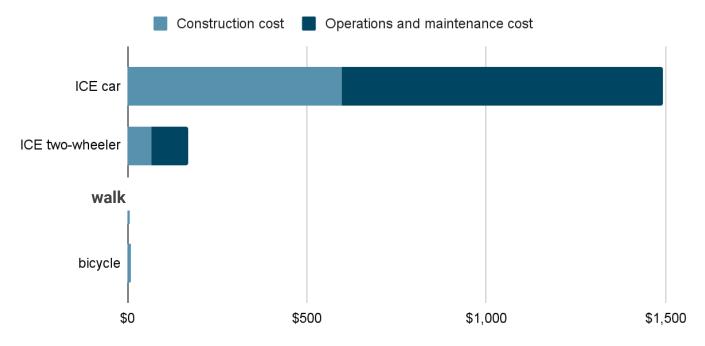
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CHART 12. PERCENTAGE DISTRIBUTION BY TYPE OF MOBILITY IN METROPOLITAN AREAS, 2015



Walking and Cycling costs are very low

Infrastructure construction and maintenance costs by mode



Cost per 1,000 passenger KM (million USD)

Walk and Bicycle costs per km

Source: ITDP



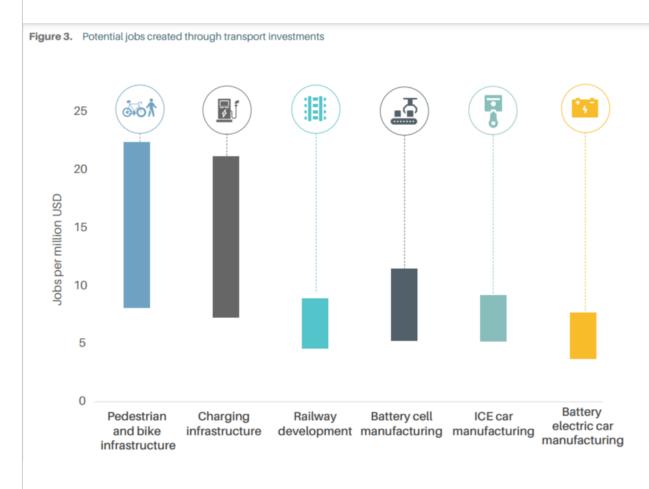
Infrastructure costs can vary significantly



Paint and temporary materials Source: Twitter user @mason_transport **Complete street redesign and utility overhaul** Source: ITDP India



Walking and Cycling Investment leads to high rate of return



Source: SLOCAT

Transport and Climate Change Global Status Report - 2nd ed



Health

Physical inactivity costs the NHS up to £1bn per annum, with further indirect costs calculated at £8.2bn

The new east-west and

in London are moving

road space

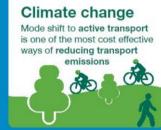
north-south cycle routes

46 per cent of the people

in only 30 per cent of the



Wellbeing 20 minutes of exercise per day cuts risk of developing depression by 31% and increases productivity of workers



Economy

64,000 jobs

Cycling contributes

£5.4bn to the economy



air quality alone and prevent 8,300 premature deaths each year

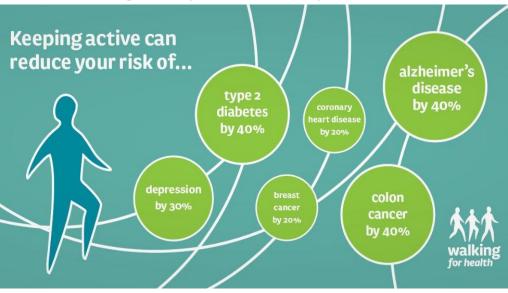
Air quality

Meeting the targets to double

cycling and increase walking

would lead to savings of £567 million annually from

Source: United Kingdom Department of Transport



Walking and cycling investment leads to many other benefits



Source: Active Halton

What all requires funding?



Source: ITDP Indonesia

Source: ITDP India



Source: ITDP India

Source: ITDP India



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Source: ITDP Africa

POLL: How many staff in your city (full time or equivalent) is dedicated to walking and cycling?

https://www.menti.com/7ay5otqsxc





Funding and Finance Tools

Typical and Innovative Funding Sources for walking and cycling

Local funding sources

3

National funding sources

International funding sources



CONSIDERATIONS

- → **Source** can include new sources or reallocated from other sources
- \rightarrow of tying new funding sources to improvements can help
- → Authority to raise local revenue may not exist
- → **Politics** of raising revenue taxing things formerly free is always hard
- → Visibility

POLITICAL SOURCES:

- → 1 General budget
- → 2 Use fees
- → 3 Sponsorship
- → 4 Land Value Capture
- → 5 Business Improvement Districts



1- GENERAL BUDGET

→ CONCEPT: money from general budget dedicated to walking & cycling.

→ CONSIDERATIONS:

- Competing uses of funds
- opposition to raising taxes

\rightarrow EXAMPLES

- Mexico City 100% of the capital investment for Ecobici came from CDMX general budget)
- Pune: 50% of budget directed to walking, cycling, & BRT
- Chennai: 60% of budget directed to walking and cycling





 In Pune, 50% of the budget was directed to walking, cycling, & BRT.



Image Source: ITDP

2 - USE FEES / PENALTIES

→ CONCEPT: tax things you want less of (congestion, pollution) to fund things you want more of (walking & cycling)

\rightarrow CONSIDERATIONS:

- Don't create incentives for bad behavior
- Don't want to create a system that defunds itself

→ EXAMPLES:

- Fortaleza, Brazil revenue from on-street parking funds bike lanes
- Barcelona, Spain 100% of the net parking revenue funds public bike share system
- Westminster, England 69% of surplus parking revenue goes to environment and city management, the remainder to placemaking, public health, and family services
- Guadalajara, Mexico Part of the revenue surplus to public space improvement
- Chennai, India surplus parking revenues go to walk, cycle, and public transportation improvements
- Washington, DC safety cameras revenue may fund walking and cycling improvements





BEFORE: Torcuato Tasso Street in Mexico City experienced high levels of double parking.

Source: Google Streetview, via ITDP Mexico

AFTER: Better managed parking via EcoParq in Mexico City funded pedestrian improvements such as this one on Torcuato Tasso Street Source: Paul Buendía, via ITDP Mexico



3 - SPONSORSHIP

→ CONCEPT: private companies pay for system costs in exchange for system branding

\rightarrow CONSIDERATIONS:

- Conflicts of interest
- Corporate values reflect city values

→ EXAMPLES:

- Santander Cycles (London)
- CitiBike (NYC)
- Bike Rio (Rio de Janeiro: Bank Itau)
- Divvy (Chicago: BlueCross BlueShield)



In NYC, Citibank pays for most operating expenses of the bikeshare program. Source: Shinya Suzuki (Flickr CC)



4 - LAND VALUE CAPTURE / TAX INCREMENT FINANCING / PAYMENTS IN LIEU OF TAXES / DISTRICT IMPROVEMENT FUNDS

→ CONCEPT:

- Often used as part of Transit-oriented development
- Development-based Land Value Capture- property debt rights auctioned, proceeds to subsidize housing
- [Taxation-based land value capture] Enhanced property tax Tax increment financing; betterment charges; revenue bonds or general obligation bonds; green bonds; guarantees and first loss provisions; city challenge fund, etc.

→ CONSIDERATIONS:

- Negative effect on redistribution (i.e., taxes from richer area gets kept within those areas instead of serving the entire city)
- Credit rating of the city

→ EXAMPLE:

 India 2017 METRO RAIL POLICY - Requires metro projects to include value capture financing as part of



5 - BUSINESS IMPROVEMENT DISTRICT (BID)

→ CONCEPT:

 Businesses and residents of an area decide to tax themselves in addition to the standard tax rate, which can be used to pay for additional public space maintenance and improvements, beyond what is provided by the government. BIDs are sanctioned by the government and additional taxes are mandatory, once established

→ CONSIDERATIONS:

- Wealthy areas get more improvements, leading to less equitable investments
- Once established, all residents and businesses must pay the extra taxes
- Potential displacement of smaller businesses
- Limited public accountability

→EXAMPLE:

Washington, DC: Golden Triangle BID uses taxes to make sidewalk improvements and maintenance





5 - BUSINESS IMPROVEMENT DISTRICT (BID)



Source: Golden Triangle BID

Source: Golden Triangle BID



→ CONSIDERATIONS:

- Requirements to qualify for funding
- Politics of obtaining funding
- Quantity of funding available

\rightarrow POTENTIAL SOURCES:

- 1 Competitive Grants & Loans
- 2 Formula grants
- 3 Targeted funding



1 - COMPETITIVE GRANTS & LOANS

\rightarrow CONCEPT

 National government provide funds to local governments based on competitive application and review process

→ CONSIDERATIONS:

- Need well defined criteria and transparent process to avoid corruption and cronyism
- Good goals lead to good projects
- May favor cities with higher capacity to develop strong proposals

→ EXAMPLE:

• UNITED STATES: BUILD grants support walking and cycling



2 - FORMULA GRANTS

→ CONCEPT:

- Money allocated to sub-national entities according to a formula to be used for a specific purpose (walk and cycle)
- Formula might include: population, average income, rate of cycling
- Money is automatically allocated and can fund capacity, as opposed to requiring the capacity to obtain.

\rightarrow CONSIDERATIONS:

- Complicated formulas may be hard to understand
- Requires capacity at national level to ensure that funds are used for intended purpose

\rightarrow EXAMPLE:

USA - ISTEA create Urbanized Area Funding Formula



2 - FORMULA GRANTS

- \rightarrow Funds can be used for any mode
- → Multiple formulas determine money given



(1) Bus Basic Funding for urbanized areas over 1,000,000 population: This formula apportions 40.31 percent of the Urbanized Area Formula appropriation. The formula is 50 percent bus revenue vehicle miles, 25 percent urbanized area population density weighted by population.



3- TARGETED FUNDING

→ CONCEPT

- Funding from the national government for specific projects.
- May be one-time or continuous
- Typically used for capital projects

→ CONSIDERATIONS:

- May require specific legislation or appropriation
- May be hard to replicate

→ EXAMPLE:

- Ethiopia Non-Motorized Strategy 2020-2029



National funding sources

3- TARGETED FUNDING

→ ETHIOPIA NON-MOTORIZED STRATEGY 2020-2029

- National funding for transport in populated areas is provided by the Ethiopian Road Fund, the Government's budget, or other sources
- All projects receiving funds must be designed as complete streets with adequate facilities for pedestrians, cyclists, and public transport users.
- To receive funding, local authority must spend 33% of its capital expenditure on infrastructure for NMT

ETHIOPIA NON-MOTORISED TRANSPORT STRATEGY 2020-2029



Source: <u>UNEP</u>



International funding and finance sources

→ CONSIDERATIONS:

- Requirements to qualify for financing
- Political support from national government to apply for finance
- Data to support request for financing
- Quantity of financing available

\rightarrow POTENTIAL SOURCES:

- 1 Development Banks
- 2 Climate Finance





1 - DEVELOPMENT BANKS

→ CONCEPT:

• National-level loans for large projects at below-market rates

→ CONSIDERATIONS:

- must meet bank requirements
- Projects must be big enough to justify investment

→ EXAMPLES:

- Philippines Manila Bicycle Network Demonstration Pilot USD 1.3 million from the World Bank
- Chile Sustainable Transport and Air Quality for Santiago USD 9.42 million for the World Bank
- China Wuhan Urban Transport Project USD 199 million from the World Bank

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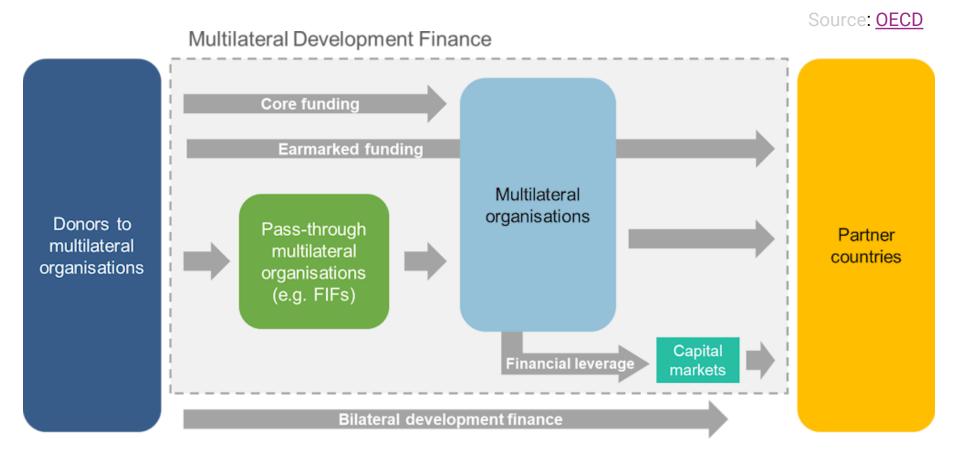








1 - DEVELOPMENT BANKS





2 - CLIMATE FINANCE

→ CONCEPT:

 International funding from high-income countries to low- and middle-income countries to invest in projects that will boost development and reduce greenhouse gas emissions.

→ CONSIDERATIONS:

- must demonstrate an ability to reduce greenhouse gas emissions
- Requires capacity to demonstrate climate impact

→ EXAMPLES:

- Poland Gdansk Cycling Infrastructure Project USD 2.5 million from GEF Trust Fund
- Argentina USD 1.35 million from the World Bank and GEF
- Lima, Peru USD 4.06 million from GEF

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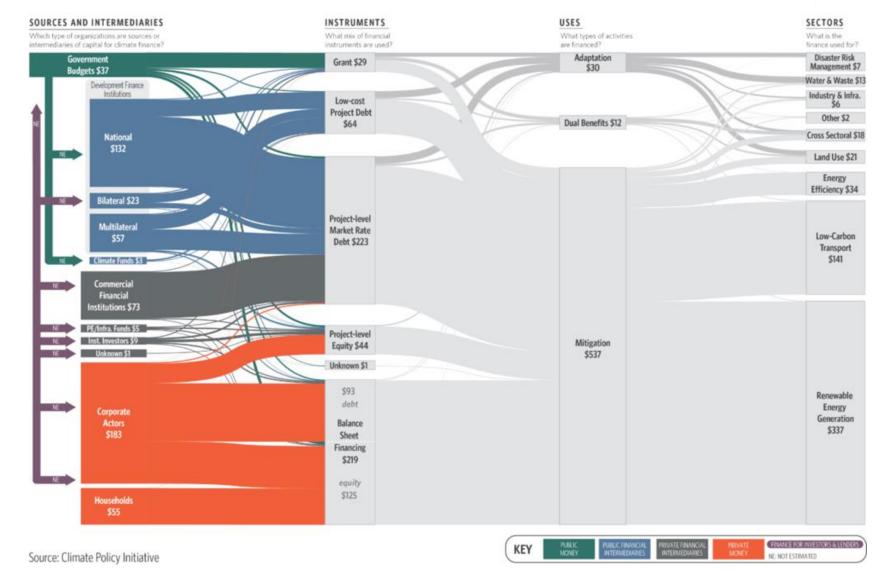




LANDSCAPE OF CLIMATE FINANCE IN 2017/2018

Global climate finance flows along their life cycle in 2017/2018. Values are average of two years' data, in USD billions.





International funding sources

2 - CLIMATE FINANCE



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2 - CLIMATE FINANCE

Q

CHANGING TRANSPORT Facilitating climate actions in mobility

EXPERTISE - RESOURCES - NEWS EVENTS PROJECTS ABOUT

Climate Finance Toolkit for Low-Carbon Transport

This toolkit is a set of knowledge material intended to give an overview of existing climate finance sources for lowcarbon transport. It is based on GIZ's broader definition of climate finance as all public and private financial flows for climate projects in developing countries and emerging economies.

The publications listed in this toolkit explore both public and private financing and funding sources at the domestic level as well as international development finance and climate funds that are eligible for sustainable transport. The structure of the toolkit reflects the relative importance of public domestic sources, private sources, international development finance and climate funds in terms of their share in transport spending. Additional training material



Source: Changing Transport





Breakout Groups

In groups of 4 or 5, we plan to discuss some key questions on funding and financing

- \rightarrow Where does your city get funding for walking and cycling?
- → What are the main barriers to funding/finance for walking and cycling?
- → What is needed to unlock more funding and finance for walking/cycling?

Afterwards, we will discuss out answers and share our ideas. GOODLUCK!



What is needed to unlock more funding and finance for walking/cycling?

→**POLITICAL WILL**: Without political support, nothing happens. Often walking and cycling are not thought of as transport modes that require funding.

→CAPACITY: Staff time is needed to develop grant proposals, manage new revenue sources, etc.

→DATA: A good understanding of costs is needed to secure the right amount of funding.

→**STANDARDS**: Some engineering standards ignore the role of walking and cycling in transport, shutting them out of funding.

→**RESTRICTIONS**: Some governance-related restrictions may prevent certain funding sources from being unlocked (e.g., taxation power may be limited). International finance institutions often view walking and cycling as too small to be projected on their own.



Case Studies of Funding and Finance

Examples of using diagnosis in planning and decision making

Chennai, India

5

Douala, Cameroon



Case Study of Chennai, India

Funding Sources

\rightarrow National Government Funds

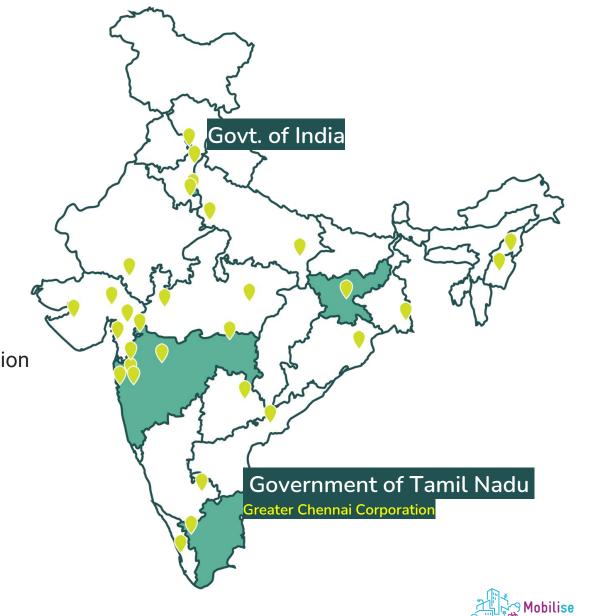
- Ex: Smart City Mission (SCM),
- National Clean Air Program (NCAP)

\rightarrow State Government Funds

 Ex: Tamil Nadu Road Infrastructure Project (TURIP), Chennai Mega City Development Mission (CMDCM)

\rightarrow Urban Local Body Funds

Tax and non-tax revenues, using government grants, Loans



STATE: Tamil Nadu Road Infrastructure Project

Funded by Govt. of Tamil Nadu

- → Set up in 2008 to repair and re-lay roads damaged due to implementation of underground utilities such as water supply and sewerage lines
- → Has a dedicated fund Tamil Nadu Road Infrastructure Fund (TURIF) - to execute projects
- \rightarrow Given as way of grants to ULBs, annually.
- → Did not include provisions for Footpaths / Cycle Tracks originally. Was only used for re-laying roads.



Source: ITDP-India



TEST-LEARN-SCALE' Approach



Mobilise Your City

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LOCAL: Chennai NMT Policy Adopted

2014

- → Chennai becomes the first city in India to adopt a Non-Motorised Transport Policy prioritizing its pedestrians
- ightarrow With the aim of
- → Allocating at least 60% of the transport budget towards improving NMT
- → Ensuring at least 80% of the streets have continuous footpaths.
- Scope of Footpaths were included under TURIF, so existing state funding would also be applied to walking and cycling.

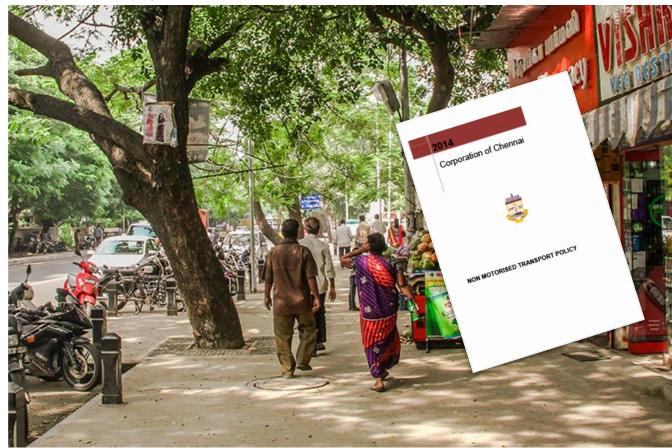


Photo: Besant Nagar 2nd Avenue - 2014 Source: ITDP

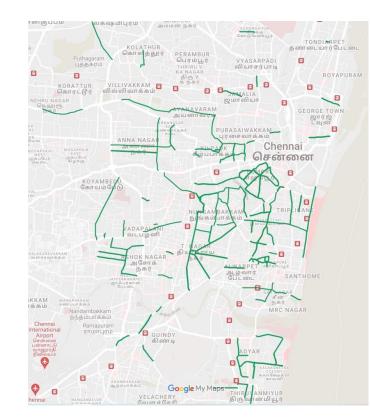


Inspired and Informed Action

2014 - 2022

→ Since the adoption of an NMT Policy,

Over 170 kms of streets have been transformed into complete streets



Map: Transformed roads in phase 1 & 2



Photos: Before & After Transformation-Pantheon Road, Egmore (2015)



Challenges

2013



Photos: Pantheon Road, Egmore Source: ITDP India





Challenges

2014



Challenges

2021



Photos: Pantheon Road, Egmore, Dug up for upgrading electricity lines Source: ITDP India



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Lesson learnt: how Thiruvanmiyur beat back flooding



Residents of the area, among the worst-hit during the December 2015 deluge, strove to make stormwater drain functional

Opportunities

2017 - In the news

https://www.thehindu.com/news/cities/chennai/le sson-learnt-how-thiruvanmiyur-beat-backflooding/article19994581.ece

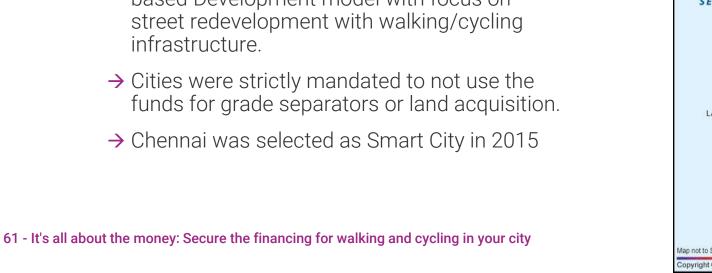
"Dr. S. Radhakrishnan Nagar Main Road, which was one of the worst affected areas during the December floods in 2015, remained spick and span despite the heavy spell. The road showed that a proper stormwater drain can prevent water logging, becoming a model for Chennai Corporation and the rest of the city. A share in the success for creating the storm water drain network goes to the members of the residents welfare association who coordinated with the officials of the civic body to modify and improve the 'once' defunct stormwater drain network."



NATIONAL: National Smart City Mission

100 Cities Selected across the country

- → Rs.1000 Crores (USD 128 Million) fund for each city
- → Cities were given a mandate to adopt an Areabased Development model with focus on street redevelopment with walking/cycling infrastructure.







NATIONAL: Model Neighbourhood: T-Nagar

T-Nagar

- → Area: ~4.3 sq km
- → Bus stops: 11; Bus Terminal: 1
- → Metro Stations: 3
- → Suburban Railway Stations: 2
- \rightarrow Streets with access to transit ~ 12 Kms
- → Schools: 9
- → Parks: 6
- ightarrow Streets with access to schools and parks: ~8.5 Kms
- → Pedestrian Plaza: ~1.4 Kms
- → Waterfront development: ~5.8 Kms
- → PBS Stations: 12
- → On-street parking management: along ~20 Kms

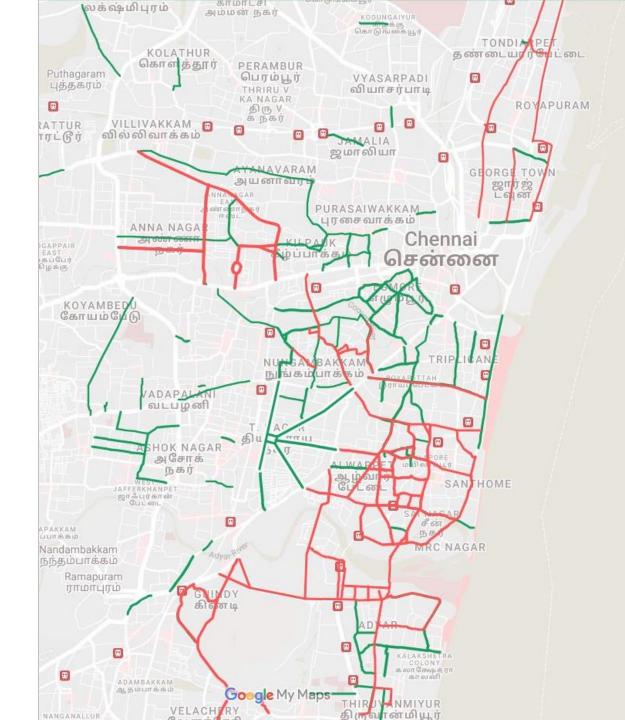




Scaling Up

110 Kms streets across six neighborhoods identified for redevelopment including utilities

- → Funded through grants from National Clean Air Program, grants from Govt. of Tamil Nadu, and Capital Funds.
- \rightarrow 11 Kms to be tendered out in 2022.
- → Further funding by the World Bank and Asian Infrastructure Investment Bank as part of the Chennai City Partnership



INTERNATIONAL: Getting Development Banks' Interest

Scale and Packaging Make an Economic Case for Street Improvements, calculate IRR factoring

- → Socio-Economic cost of Road Crashes
- → Economic and Environmental Cost of Road Digging / Unorganised Utility Lines
- → Climate-Resilience
- → Revenue potential through Track Rent, Onstreet parking management, Advertisements, Land Value Capture, etc.
- → Benefits of better access to Public Transport

Economic Evaluation: Velachery Quick-win

Direct Benefits (Quantitative)

Road Safety

Package: Velachery <code>DP5D | Length of Quickwin: 1100 m | Estimated Cost: Rs. 25.7 Crores</code>



Map: 1100m segment of Velachery Main Road selected to be implemented as Quick-win with traffic hotspots and transit stations marked

Economic Evaluation Example

Socio-Economic Cost of Road Crashes

- → Current trends indicate an annual Socioeconomic cost of Rs.1.93 Crores (USD 0.25 M)
- → Projected cost after project implementation is estimated to be Rs. 3.9 Lakhs (USD 5k)
- → A reduction of nearly 400% in socio-economic cost associated with Road Crashes

Class of Road Crash	Socio-Economic Cost per Victim	stimated No	o of Victin				Estimated Annual Cost
Data based on Greater Chennaï Traffic Police Road Accident Data for 2018 and 2019	Values based on a 2020 research commisisoned by MoRTH: "Socio-Economic Cost of Road Accidents in	2023	2024	2025	2026	2027	
Fatality	9,116,363	0	0	0	0	0	0
Severe Injury	364,398	0	0	0	0	0	C
Minor Injury	77,938	5	5	5	5	5	389690
Property Damage (No Injury)	88,463	NA	NA	NA	NA	NA	NĄ
							389,690

Table 20 Projection of the impact on the socio-economic cost due to road accidents

Socio-Economic Cost of Road Accidents in Velachery Main Road (0-1100m)

Class of Road Crash	Socio-Economic Cost per Victim	No of Vi	ctims	Annual Cost	
Data based on Greater Chennai Traffic Police Road Accident Data for 2018 and 2019	Values based on a 2020 research commisisoned by MoRTH: "Socio-Economic Cost of Road Accidents in	2018	2019	2018	2019
Fatality	9,116,363	2	2	18232726	18,232,726
Severe Injury	364,398	0	1	0	364,398
Minor Injury	77,938	4	9	311752	701,442
Property Damage (No Injury)	88,463	Data unavailable	Data unavailable	Data unavailable	Data unavailable
				18,544,478	19,298,566
				The set has a set a set of	the second se

Table 10 Socio-economic cost due to road accidents in the selected segment



Projects across Smart Cities of India through the National Challenges

- → Completed Walking Infrastructure 1905 Kms
- → Completed Cycling Infrastructure 255 Kms
- \rightarrow Over **1500 Kms** to be improved by 2023



Case of Douala, Cameroon

Challenges of urban mobility and active mobility in particular

Challenges of Urban Mobility



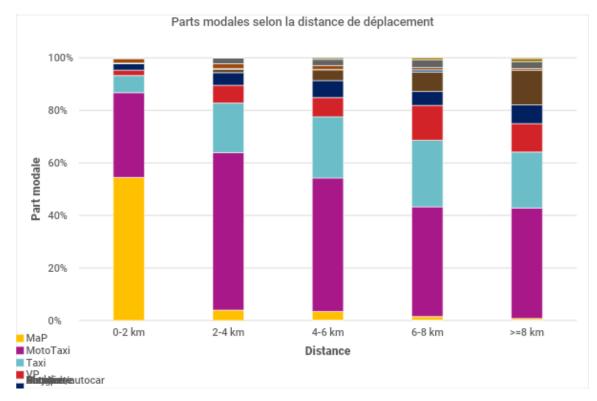
Traffic Congestion

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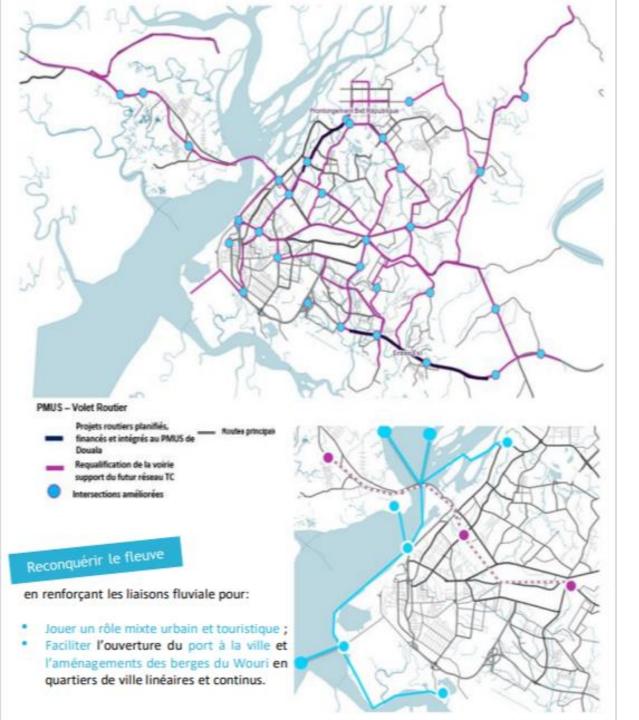
Challenges of urban mobility and active mobility in particular

Challenges of Active Mobility

- → Walking currently represents 33% of trips in Douala.
- → In addition, the average travel distance (all reasons combined) is 2.3 km as the crow flies, with 44% of trips connecting two points located less than one kilometer from each other. Finally, the poorest populations carry out many of their journeys on foot. Pedestrian trips are mostly intra-zonal trips
- → Finally, bicycle use is marginal in Douala (0.1% of trips). The main reasons mentioned to explain this fact in the EMD are road safety risks (28%), fatigue (26%), and the climate (13%).







Provisions of the Douala Urban Mobility Plan

Preparation of the DUMP using a participatory approach

- → Development of sidewalks and pedestrian crossings,
- → The covering of gutters now open to the sky,
- → The ban on bendskiers riding on the sidewalk,
- ightarrow Greater controls on the use of public space



Types of funding available for active mobility in the City of Douala

Budget of Douala City Council

 \rightarrow Program to restore the sidewalk to pedestrians:

- → it consisted in raising the awareness of informal actors to respect public space and then in the repression and development of said spaces according to the recommendations of the DUMP
- → Action plan for the professionalization of transport operators by motorbike:

Considering that motorcycle taxis use public spaces (crossroads, sidewalks, etc.) to park, the city of Douala has drawn up the said plan based on the recommendations of the PMUS. It advocates raising awareness among transporters, it promotes the wearing of chasubles and helmets and finally it suggests the development of loading points in the City

these two programs being supported by the planning document, they are included in the budget of the Urban Community of Douala as quick impact and reduced cost activities (quick wins)



Types of funding available for active mobility in the City of Douala

Projects financed externally by technical and financial partners: case of the Douala Urban Mobility Project

- → Component 1: Support for institutional strengthening and professionalization of existing public transport operators,
- → Component 2: BRT infrastructure, fleet, and systems,
- → Component 3: Transit-oriented development around the BRT system Greater controls on the use of public space,

This project is global because it takes into account all modes of transport. Regarding the **active modes**, this project will finance: a) Rehabilitation of road infrastructure along selected feeder routes, including public lighting, sanitation, drinking water network, drainage, and traffic management; b) Identification of a key pedestrian thoroughfare to complete a sidewalk network on selected feeder roads; c) The improvement and creation of spaces reserved for pedestrians and bicycles as a mode of transport, paying particular attention to safety, quality of life, accessibility and enjoyment along certain feeder roads; and d) Improvement and provision of street furniture for public transport (including bus stops, etc.) along certain feeder routes. **73** - It's all about the money: Secure the financing for walking and cycling in your city



Questions, Feedback and Farewell



6

Questions





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